December 9, 2016

Andrea Pastori  
Cabinet Liaison and Strategic Policy Coordinator  
Ministry of Energy  
Strategic, Network and Agency Policy Division  
Strategic Policy and Analytics Branch  
77 Grenville Street, Floor 6th  
Toronto, ON M7A 2C1

RE: Ontario’s Long Term Energy Plan (LTEP)

The Northumberland Manufacturers’ Association (NMA) represents the voice of manufacturers located in Northumberland County with a mandate to promote continuous improvement, innovation, and high performance within the manufacturing sector of Northumberland County. To that end the NMA views the Long Term Energy Plan as a critical blueprint for Ontario’s energy and a key component in developing an integrated plan to retain and grow Ontario’s and our local manufacturing sector.

Manufacturing is a key economic driver accounting for over 11 percent of Canada’s GDP; it is a high-skill, high-tech sector contributing over $270 billion in manufacturing shipments annually and employing approximately 2 million Ontarians either directly or indirectly. Northumberland is no exception, hosting a diverse manufacturing base comprised of more than 200 companies ranging from small family-owned operations to global corporations and directly supporting over 4,000 rural Ontario jobs. Every dollar invested in manufacturing, generates over $3.50 in total economic activity, the highest multiplier of any major sector. Urgent action is necessary to retain and grow that base. A sound energy plan is a key area in which the Province can significantly improve the business environment for manufacturing.

To retain manufacturing in Ontario the province needs to be competitive with other jurisdictions. Ontario needs to be competitive with the United States and Mexico who are moving aggressively to retain and attract manufacturing investment. For example, local manufacturers are being contacted regularly by US states offering generous relocation subsidies which often include significant savings on electricity. To remain a strong competitor Ontario needs an integrated plan to combat the pull south, to retain existing and competitively attract new industry.

Our members are asking for a marked improvements in the transparency and competitiveness of rates for electricity.
It is important to our organization and I am sure to your government that manufacturing remains competitive in today’s global economy. We continue to have great concern over the cost of electricity and the negative impact that global adjustment charges have on our manufacturing facilities ability to compete with similar manufacturers in North America. We also have grave concerns over the potential compounded impact of the January 2017 roll out of the Cap and Trade program as we see no evidence of mitigation plans for the SME until mid 2017.

Industry needs both stable and competitive prices. It is not acceptable to trade off competitive prices for greater stability. Industry would support a transition to the “true-cost” of electricity, but only if those costs are transparent and balance environmental, social and economic considerations.

We are encouraged by recent efforts of the government and by Minister Thibeault’s announcement in late November at the Empire Club that Time-of-Use measures will be implemented.

**Support for Ontario adapting Time of Use rate structure similar to Nova Scotia.**

As a member of the Coalition of Ontario Manufacturers for Competitive Industrial Power Rates, we support a proposal that Ontario adapt Time of Use (TOU) for delivery (transmission and distribution) and the Global Adjustment (GA) as well as for power. Time of Use will eliminate the subsidy that off peak users pay towards peak users and further stimulate users to shift their use to off peak periods. The Coalition’s recommendations (enclosed) contain measures to protect residential consumers who are less able to shift use.

Ontario industry and our employees live in the northern fringe of the North American rust belt. We have had to adjust to free trade in North America and reduced tariffs globally. The present threats to NAFTA are resulting in instability and undermining new investment in Ontario. Competitive power rates for industry can help restore Ontario’s competitive edge.

TOU for everything in the context of a rate structure similar to Nova Scotia’s would provide clarity in rates for everyone and the traditional benefit of explicitly lower rates as volume increases.

We believe Ontario can have rates that are job friendly, that will retain and bring in jobs and investment and add to disposable income for all. We also believe that the LTEP should comprehend the impact on the manufacturing sector within the province as part of its development.

Sincerely,

Dan Ross,
President


cc: Lou Rinaldi, MPP, Northumberland – Quinte West
Coalition of Ontario Manufacturers for Competitive Industrial Power Rates

Coalition Power Rate Proposals – November 2016

Ontario has lost over 400,000 manufacturing and farm jobs since 2004. Now NAFTA is at risk and more jobs and investment may be lost as a result. Power rates are only one factor in this. Lower wages in Asia, larger markets abroad all figure into the mix. But power rates are a major factor, and they can be corrected without harm to residential customers. In fact, correct farm and industrial power rates will add jobs and that is the best thing that can be done for residential customers.

The following rate proposals are job friendly and home budget friendly. They will provide stable affordable rates for residential users and to restore a substantial part of the competitive advantage for industry that Ontario once had in electricity costs compared to other jurisdictions in eastern North America.

What Are the Costs and How Are They Shared?

In early 2015 estimated total costs, excluding Debt Recovery and Provincial HST were $20 billion. Provincial HST was $0.8 billion and the DRC on all but residential was $0.7 billion. These costs will be removed in 2017. The costs are divided as shown in the pie chart. Power including SBG and Imports is $13 B or 65%. Delivery is $5.7 B or 28.5%. All other costs combined are $1.3 billion or 6.5%.

Ontario power use is shown in the following table.

<table>
<thead>
<tr>
<th>Use By Class in TWH</th>
<th>Base</th>
<th>Shoulder</th>
<th>Peak</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential</td>
<td>24</td>
<td>11</td>
<td>6</td>
<td>41</td>
</tr>
<tr>
<td>Comm’l &amp; Instit.</td>
<td>21</td>
<td>14</td>
<td>7</td>
<td>42</td>
</tr>
<tr>
<td>Industry &amp; Agric</td>
<td>23</td>
<td>5</td>
<td>4</td>
<td>32</td>
</tr>
<tr>
<td>Class A Industry</td>
<td>17</td>
<td>5</td>
<td>3</td>
<td>25</td>
</tr>
<tr>
<td></td>
<td>85</td>
<td>35</td>
<td>20</td>
<td>140</td>
</tr>
</tbody>
</table>
In 2017 and beyond, because of reduced 5CP eligibility, some use from Industry will shift into Class A. As this happens, the Global Adjustment now paid by those users, will be reallocated to all other Class B users. If this is 2 TWH, it will reallocate about 1.5% of the Global Adjustment to all other Class B users.

All the costs must be covered. A return to financing increases on the Provincial Debt is not tenable.

Suggestions for Residential Rates

1. Registering customers that rely on electric heat (just as farm customers are registered) and offering a special winter season rate to these customers.
2. Offering the lesser of:
   a. a flat rate for the first 8,000 kWh a year for residential users with TOU after 8,000 or
   b. regular time of use. (useful for residences that are off peak already)
3. Having only one rate increase a year (in May), not two as at present

The 8,000 kWh a year will provide 75% of residential users with all they use at a fixed rate each year, regardless of time of use. The conservation benefits of better lighting and timed used of appliances will still occur.

The blended rate will add nothing to residential bills. It would reduce costs for those under 8,000 kWh who for whatever reason have above average peak use. For the 20% who exceed the 8,000 kWh a year target, they would pay on a TOU basis for use over the 8,000, as they do now. So there would be no change for them.

Coalition Rates Proposals

The Coalition proposes that Ontario adapt Time of Use (TOU) for delivery (transmission and distribution) and the Global Adjustment (GA) as well as for power. Time of Use will eliminate the subsidy that off peak users pay towards peak users and further stimulate users to shift their use to off peak periods. And the proposals contain measures to protect residential consumers who are less able to shift use. Specifically it is recommended that all residential customers get 8,000 kWh a year at a flat rate, so TOU will not inflict a penalty on showers, cooking, study etc... And that those with electric heat get a special seasonal rate. The core of the proposal is Time of Use rates for power, delivery and Global Adjustment with the following additional features:

1. Within rate classes, adopt Time of Use rates for transmission, distribution, Global Adjustment, as well as power (TOU for everything)
2. Sell surplus base power in Ontario first
3. Charge the normal transmission rate for exports (eliminate the export tariff rate)
4. Take steps to reduce operating and administrative costs
5. Change the regulated rate of return to Prime Rate plus 3.5%,
6. Go from two rate increases a year to one, and
7. Provide residential customers with less than 8,000 kWh a year at a flat rate or TOU billing, and a special seasonal rate for those with electric heat.
Costs for such a system would be distributed as shown in the second column below.

### Comparing Options

<table>
<thead>
<tr>
<th>Cost Shares in Billions of Dollars</th>
<th>Early 2015</th>
<th>Time of Use Everything</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential</td>
<td>6.6</td>
<td>6.9</td>
</tr>
<tr>
<td>Comm’l &amp; Instit.</td>
<td>7.0</td>
<td>7.7</td>
</tr>
<tr>
<td>Industry &amp; Agric</td>
<td>4.1</td>
<td>3.5</td>
</tr>
<tr>
<td>Class A Industry</td>
<td>2.3</td>
<td>2.0</td>
</tr>
<tr>
<td>Total</td>
<td>20.0</td>
<td>20.0</td>
</tr>
</tbody>
</table>

### Comparing Options  Cents per kWh

<table>
<thead>
<tr>
<th></th>
<th>Early 2015 (No DRC or Prov. HST)</th>
<th>Time of Use, Everything</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential</td>
<td>41.3 TWH</td>
<td>16.1</td>
</tr>
<tr>
<td>Comm’l &amp; Instit.</td>
<td>42.9 TWH</td>
<td>16.3</td>
</tr>
<tr>
<td>Industry &amp; Agric</td>
<td>31.8 TWH</td>
<td>12.9</td>
</tr>
<tr>
<td>Class A Industry</td>
<td>25 TWH</td>
<td>9.2</td>
</tr>
<tr>
<td>Total Use &amp; Avg 140 TWH</td>
<td>14.3 TWH</td>
<td>14.3</td>
</tr>
</tbody>
</table>

TOU for everything has modest affects on home use costs because the 8,000 kWh at a flat rate provides a buffer. Over 75% of homes would be entirely free of time of use costs.

Commercial and Institutional costs rise because TOU for everything removes the subsidy they have enjoyed on delivery that has been paid by farms and industry and other off peak users.

Class A industry costs fall as they too are predominantly more peak users.

Rates for farms and industry fall 15% and bring Ontario’s costs for these sectors back into the mid-range of power costs for eastern North America.

Selling Surplus Base Power in Ontario at a reduced rate to customers who increased their base us relative to the same month the year before would increase power use here, trim fixed costs per kWh and curb losses from SBG sales. Each TWH of surplus power sold in Ontario at 5 cents a kWh would reduce losses charged in the Global Adjustment by $125 million. Using 5 TWH of surplus power in Ontario would increase power use to 145 TWH (+3.6%) and customers costs by $250 million (+1.2%). The average cost of power would go from 14.3 cents a kWh to 13.9 cents. This benefit would be felt in magnified form by users who increased off peak use with no adverse affects for others.
Using storage to increase base use and reduce peak imports is another useful market for SBG in Ontario. Aggregators would buy SBG power, store it and sell it at peak. This is viable at prices below what Ontario pays for imports so there would be profits and savings on imports and on the present losses from SBG.

Eliminating the export transmission rate would reduce transmission costs for all domestic users by about $160 million or 0.8%. Average costs would go from 14.3 cents to 14.2 cents a kWh. The saving would be shared by all users in proportion to use.

A lower rate of return on equity would be more in line with bond rates for utilities and it would reduce costs modestly, but send all power users the message that their interests are important too.

On rate increase a year instead of two would allow more effective scrutiny at the OEB of rate proposals and it would eliminate the perpetual cycle of increases twice a year.

For the approximately 500,000 customers on electric heat, a special seasonal rate, could reduce their heating costs by 25% from $5,000 a year to $3,750. This is the group of residential customers who suffer most from the present high rates.

And 8,000 kWh a year at a flat rate, free of TOU, would allow 75% of Ontario residents to use power when they needed it without fear of extra charges. And the others would pay for their extra use as they do at present.

Summary

Ontario industry and industrial workers live in the northern fringe of the North American rust belt. They have had to adjust to free trade in North America and reduced tariffs globally. With the present threats to NAFTA, even if it is not revoked, the resulting instability undermines new investment in Ontario. Competitive power rates for industry can help restore Ontario’s competitive edge. Competitive power would add and retain jobs. With threats to NAFTA, the jobs won’t come back and lower cost power will be more important than ever.

TOU for everything will remove the subsidy on delivery that above average peak users now enjoy.

TOU for everything in the context of a rate structure like Nova Scotia’s would provide clarity in rates for everyone and the traditional benefit of explicitly lower rates as volume increases. And with the 8,000 kWh at a flat rate and special seasonal rates for electric heat, residential consumers can be well buffered.

Ontario can have rates that are job friendly, that will retain and bring in jobs and investment and add to disposable income for all.